

10. PROPERTY MANAGEMENT

Policy 10.20

LEASING AND LICENSING POLICY

Version 1

LEASING AND LICENSING POLICY

Purpose of policy

This policy provides Council with a framework for granting leases or licences in a fair and consistent manner that complies with legislation and Council's Compliance Policy 9.16.

While this policy attempts to provide a straightforward framework, the many aspects involved in leasing or licensing property within the control of Council, make it difficult to provide a succinct explanation and flowcharts are provided at Annexures A, B and C for clarity.

Application of policy

This policy applies to Public Land and Crown Land that Council deems suitable and available for lease or licence. All references to 'land' in this policy include the buildings or structures on the land, if any.

Commencement of policy

This policy commences on the date it is adopted by resolution of the Council.

Current leases and licences will continue under the terms of existing arrangements, until they expire. Where there is no lease or licence in place, and as existing arrangements expire, this policy will underpin the future occupancy arrangement.

Exclusions

This policy does not apply to facilities that are booked or hired in accordance with <u>Council's Fees and Charges</u> and applicable legislation or residential premises.

KEY TERMS USED IN THIS POLICY

- Public Land
- Crown Land
- Community Land
- Operational Land
- Lease
- Licence
- Property

Public Land

"Public Land" is defined in the *Local Government Act 1993* (hereinafter referred to as **'the Act'**) as any land (including a public reserve) vested in or under the control of the council, but does not include:

- (a) a public road, or
- (b) land to which the Crown Land Management Act 2016 applies, or
- (c) a common, or
- (d) a regional park under the National Parks and Wildlife Act 1974.

Crown Land

"Crown Land" is defined in the Crown Land Management Act as:

- (a) land that was Crown land as defined in the *Crown Lands Act 198*9 immediately before the Act's repeal,
- (b) land that becomes Crown land because of the operation of a provision of this Act or a declaration made under section 4.4,
- (c) land vested, on and from the repeal of the *Crown Lands Act 1989*, in the Crown (including when it is vested in the name of the State).

Lithgow City Council is the Crown Land Manager for many parcels of Crown Land within the Lithgow Local Government Area. From 1 July 2018 the *Crown Land Management Act 2016* authorises Council Crown Land Managers to classify and manage dedicated or reserved Crown Land as if it were Public Land, subject to certain requirements (section 3.21 *Crown Land Management Act 2016*).

One of the requirements of leasing/licensing Crown Land is that the use must accord with an express authorisation in the Plan of Management. Plans of Management for Crown Land are required to be in place as soon as possible. In the interim, transitional arrangements allow Council Crown Land Managers to grant short-term licences for a prescribed use (section 2.20 of *Crown Land Management Act 2016* and clause 31 of the *Crown Land Management Regulation 2018*).

Community Land and Operational Land

All Public Land held or controlled by Council is classified as either Community Land or Operational Land (sections 25 and 26 of the Act). This classification and any subsequent reclassification of Public Land is adopted by either a local environmental plan or a resolution of Council under sections 31, 32 or 33 of the Act (section 27 of the Act).

The purpose of classification is to identify land which is held for use by the general public (Community Land) and land held for other purposes (Operational Land). From a leasing and licensing perspective, the main difference between the two is that Councils may grant a lease or licence over Operational Land in their discretion, whereas the capacity for Councils to grant a lease or licence in respect of Community Land is somewhat restricted (Division 2, Part 2, Chapter 6 of the Act).

The General Manager has delegated power to negotiate and enter leases/licences in relation to land classified Operational, having regard to the Categories in Schedule A of this policy. Any deviation from this policy in relation to a lease/licence of Operational Land requires a resolution of Council.

All proposed leases/licences in relation to land classified Community (other than a short-term licence issued under the *Crown Land Management Act 2016*) require a Council resolution before being placed on public exhibition.

Lease or Licence

A lease is a right to exclusive possession of land granted by one person (lessor or landlord) to another person (lessee or tenant), usually in return for a rent. Exclusive possession is a fundamental element of a lease; it means the lessee or tenant has the right to possession of the premises to the exclusion of all others. A registered lease grants a legal interest in land; if the owner sells the land, the lease will be binding on successive owners.

A licence is an agreement between two parties (licensor and licensee) allowing a party to do something on land, or to occupy land, on particular conditions, usually in return for a licence fee. Unlike a lease, a licence does not grant exclusive possession of the land (not to be confused with exclusive use or occupation) and does not run with the land. A licence is a contract granting personal rights and is not binding on successive owners of the land.

Property

For the purpose of this policy "Property" means Public Land and/or Crown Land, within the control of Lithgow City Council.

PROCESS FOR LEASING OR LICENSING PROPERTY

Councils are exempt from inviting tenders in respect of a contract for the lease or licence of land, other than the lease or licence of Community Land for a term exceeding 5 years to a body that is not a non-profit organisation (sections 46A and 55(3)(e) of the Act).

In the event that Property becomes available for lease or licence, Council will adopt the following process:

- If the Property is Operational Land suitable for commercial use, the Property will be listed with Council's appointed real estate agent for marketing, unless the particular nature of the Property warrants listing with a specialist agency (for example, a childcare centre).
- If the Property is Community Land suitable for a commercial use, the Property will be submitted to tender for lease or licence (sections 46A and 55(3)(e) of the Act).

- If the Property is Operational Land or Community Land suitable for community use, the Property will be advertised in a local newspaper and on Council's website, calling for expressions of interest.
- Notwithstanding anything set out in this policy, if a lease or licence of Property is required for the purpose of emergency services, telecommunication facilities or public utilities, Council will deal directly with the entity seeking the lease or licence.

Thereafter, the steps set out in Annexure A will be followed.

ELEMENTS OF LEASING OR LICENSING PROPERTY FROM COUNCIL

Entering a lease or licence with Council

A lease/licence is a contract, creating legal rights and obligations. Therefore, parties entering a lease/licence must be capable of enforcing or defending their rights at law. Individuals over the age of 18 with mental capacity, companies, incorporated associations and government bodies have legal capacity and may enter a lease/licence.

Council does not provide legal or other advice to parties that enter a contract with Council, and Council encourages all parties to obtain legal advice (and/or any other professional advice) before entering a contract.

Rent/licence fee

The rent/licence fee payable under a lease/licence from Council will be determined by the following categories:

- Category A (commercial)
- Category B (community use, core function)
- Category C (community use, non-core function)
- Category D (telecommunications)

See Schedule A for more information pertaining to these categories and the applicable rent/licence fee.

If a particular use, or the legal structure or business model of a proposed lessee/licensee does not fit neatly within Category A, B, C or D, the rent/licence fee will be as agreed between the parties, subject to a resolution of Council.

Maintenance and repairs

Usually, lessees/licensees are not responsible for structural repairs to the premises or repairs needed because of fair wear and tear. However, lessees/licensees are responsible for:

- day to day maintenance, (for example, replacing light globes and smoke alarm batteries, replacing washers in leaking taps or toilets, tightening internal door handles, painting, general maintenance of yard/gardens etc.);
- repairs required because of damage caused to the Property by the lessee/licensee;
- maintenance or improvements required because of the lessee's/licensee's particular use of the premises.

In no circumstances should the lessee/licensee undertake any structural works or improvements to the Property without the prior approval in writing of Council.

Insurance

Throughout the term of the lease/licence, the lessee/licensee is required to hold public liability insurance cover for at least \$20m for each occurrence, plate glass cover, and any other insurance required by law for the particular use of the Property.

The certificate of currency must record 'Lithgow City Council' as an interested party and the lessee/licensee must provide Council with a copy of the certificate of currency at least once in each year of the term.

Administrative/Legal costs

Administrative/Legal costs incurred by Council in respect of the investigation, preparation and finalisation of a lease/licence are payable by the lessee/licensee, unless prohibited by legislation (for example, section 14 of the *Retail Leases Act 1994*).

If the lease/licence is outsourced to external solicitors, the lessee/licensee will pay the total of the tax invoice issued by external solicitors to Council.

If the matter is dealt with in-house, the lessee/licence will pay the administration/legal fee listed in Council's fees and charges for the relevant year plus fees and charges incurred for registration of a lease with NSW Land Registry Services, if applicable.

Lessee/licensee to obtain and maintain all consents, approvals etc for use

Council enters a lease/licence in its capacity as owner of the Property and not in its capacity as a regulator or consent authority. Therefore, the lease/licence does not, and is not to be construed as, conferring on the lessee/licensee any right, approval, authorisation, permit or consent required to be obtained from a consent authority in relation to the proposed use of the Property (for example, a development consent may be needed to use the Property as a café).

The lessee/licensee must obtain and maintain throughout the term of the lease/licence any right, approval, authorisation, permit or consent required for the lessee/licensee's use or activities on the Property.

Legislation governing leases or licences

In addition to the common law and the provisions of the lease/licence between Council and the other party, the following legislation may apply to the lease/licence:

Local Government Act 1993 (NSW) Crown Land Management Act 2016 (NSW) Real Property Act 1900 (NSW) Conveyancing Act 1919 (NSW) Retail Leases Act 1994 (NSW) Land Tax Management Act 1956 (NSW) Competition and Consumer Act 2010 and the Australian Consumer Law (Cth) A New Tax System (Goods and Services Tax) Act 1999 (Cth), and associated regulations

SCHEDULE A

| CATEGORY A commercial use Market rent/licence fee | CATEGORY B community use - core function Peppercorn rent/licence fee | CATEGORY C community use - non-core function Rent/licence fee is the minimum base rent under the <i>Crown Land Management Act</i> 2016 | CATEGORY D telecommunications Rent/licence fee will accord with 'Communication Licence Rent Fact Sheet' |
|---|---|---|--|
| Property will be used for a commercial/retail purpose. The objective of the lessee/licensee is to generate a profit or lessee/licensee is a commonwealth or state government service. Examples include: hair dressing salon, café, for profit childcare centre, Department of Human Services. The commencing rent or licence fee will be equivalent to market rent plus GST or may consist of a base rent plus | Property will be used for a core community purpose. In this policy "core community purpose" means a service or activity that provides a direct benefit to the community and would otherwise be a function of Council. The objective of the lessee/licensee is to provide a direct benefit to the broader community, independent of Council involvement. The lessee/licensee has limited to no ability to | Property will be used for a non-core community purpose. In this policy "non-core community purpose" means a service or activity that provides a direct benefit to the community but is not a function of Council. The objective of the lessee/licensee is to deliver a recreation or community service that provides a benefit to the community, independent of Council involvement. The lessee/licensee has the ability to generate | Property will be used for the delivery of communication services. The business objective of the lessee/licensee is to generate a profit, or the lessee/licensee is a commonwealth or state government entity. Examples include: mobile and internet providers, television and radio broadcasters, monitoring equipment for mining, emergency services communication equipment. |

| CATEGORY A | CATEGORY B | CATEGORY C | CATEGORY D | |
|--|--|---|---|--|
| commercial use Market rent/licence fee | community use - core function | community use - non-core function | telecommunications Rent/licence fee will accord | |
| | Peppercorn rent/licence fee | Rent/licence fee is the minimum base rent under the <i>Crown Land Management Act</i> 2016 | with 'Communication Licence Rent Fact Sheet' | |
| .revenue rent, and annual rent reviews will apply. The lessee/licensee will | generate income from the undertaking.Examples include: | income partly due to its use of the premises, including members' fees, service charges, entry | The annual rent/licence fee will be equal to the amount stipulated in the 'Communication Licence | |
| be required to pay a security deposit equal to 3 months rent inclusive of GST. | maintenance and conservation of public reserves, beautification of public spaces etc. | fees, hire fees, donations, competitions or fundraising etc. The income is used to sustain and improve the service to | Rent Fact Sheet' issued by the NSW Department of Industry in June 2019, plus GST. Annual rent/licence fee reviews | |
| The lessee/licensee will be responsible for arranging a direct account with retail utility providers and is responsible for payment of all utilities | Due to its core function and limited ability to generate income, a peppercorn rent/licence fee applies. | the community. Examples include: sporting clubs, community groups such as men's sheds, girl guides, kids | will apply. If applicable, the lessee/licensee will be responsible for arranging a direct account with retail | |
| (such as telephone, internet, electricity, gas, water, trade waste). | The lessee/licensee will be responsible for arranging a direct account with retail utility providers | clubs, charitable groups etc.The commencing | utility providers and is responsible for payment of all utilities (such as telephone, internet, | |
| The lessee/licensee may also be liable for payment of outgoings (such as council rates, water and sewerage service charges, building | and is responsible for payment of all utilities (such as telephone, internet, electricity, gas, water, trade waste). The lessee/licensee may also | rent/licence fee will be the amount equivalent to the minimum rent under section 6.4(5) of the <i>Crown Land Management</i> <i>Act 2016</i> . Annual CPI | electricity, gas, water, trade waste). The lessee/licensee may also be liable for payment of outgoings (such as council rates, water and | |

| CATEGORY A | CATEGORY B | CATEGORY C | CATEGORY D |
|--|--|--|---|
| commercial use Market rent/licence fee | community use - core function Peppercorn rent/licence fee | community use - non-core function Rent/licence fee is the minimum base rent under the <i>Crown Land Management Act</i> 2016 | telecommunications Rent/licence fee will accord with 'Communication Licence Rent Fact Sheet' |
| insurance), depending on the nature of the Property and lease/licence negotiations. | be liable for payment of outgoings (such as council rates, water and sewerage service charges, building insurance), depending on the nature of the Property and lease/licence negotiations. In each year of the term the lessee/licensee is required to provide Council with a copy of its financial statement to demonstrate income and expenditure consistent with the use. | reviews will apply. The rent/licence fee is contingent upon the lessee/licensee remaining a registered not-for-profit or charitable organisation and using the Property for this purpose. The lessee/licensee will be responsible for arranging a direct account with retail utility providers and is responsible for payment of all utilities (such as telephone, internet, electricity, gas, water, trade waste). The lessee/licensee may also be liable for payment of as council rates, water and sewerage service charges, building insurance), depending on | sewerage service charges, building insurance). |

| CATEGORY A | | | CATEGORY D |
|---|---|---|---|
| commercial use Market rent/licence fee | community use - core function Peppercorn rent/licence fee | community use - non-core function Rent/licence fee is the minimum base rent under the <i>Crown Land Management Act</i> 2016 | telecommunications Rent/licence fee will accord with 'Communication Licence Rent Fact Sheet' |
| | | the nature of the Property and lease/licence negotiations. In each year of the term the lessee/licensee is required to provide Council with a copy of its financial statement to demonstrate income and expenditure consistent with the use. | |

| Maintained by Department: | Economic Development & Environment | Approved by: | | | |
|------------------------------|--|--------------------|--|-----------------|--|
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| Min No: | | Version No: | | Reviewed Date: | |
| Attachments: | Annexure A, Annexure B, Annexure C | | | | |

ANNEXURE A

PROCESS WHEN PROPERTY BECOMES AVAILABLE FOR LEASE OR LICENCE

OPERATIONAL

1. GOVERNANCE REQUIREMENTS

Operational Land may be leased/licensed at Council's discretion (there are no legislative restrictions for Operational Land).

Council's Leasing and Licensing Policy 10.20 authorises the General Manager to negotiate and enter leases or licences for market value.

2. ADVERTISE PROPERTY

List property with Council's appointed property agent, who will show the property and vet potential lessees/licensees. The property agent will also provide a market rent appraisal.

3. OFFER TO LEASE OR LICENCE

Once a proposed lessee/licensee is found, Council will negotiate the terms of the lease/licence with the proposed lessee/licensee, and submit a written offer to lease/licence to be signed before proceeding further.

4. SUBMIT LEASE OR LICENCE FOR **EXECUTION**

Once the offer to lease/licence is signed, Council will either instruct external solicitors to prepare the lease/licence, or prepare the lease/licence in-house. The document will be submitted to the lessee/licensee for approval and execution.

5. EXECUTION BY COUNCIL

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Once the lease/licence signed by the lessee/licensee is returned to Council with all other requirements, the lease/licence will be submitted to the General Manager with the appropriate checklist and memo, for signing under section 377 of the Local Government Act 1993. The lease/licence will be dated with the date it was signed by the General Manager.

6. REGISTER THE LEASE

LAND CLASSIFICATION

(listed in land register)

COMMUNITY

1. GOVERNANCE REQUIREMENTS

Consider governance requirements at the outset. See Annexure B for governance requirements in respect of Public Land and Annexure C for Crown Land.

2. ADVERTISE PROPERTY

Community use - if a community use of the property is recommended, advertise the property for expressions of interest in a local newspaper and on Council website.

Commercial use - if a commercial use of the property is recommended, invite tenders, to ensure compliance with sections 46A and 55(3)(e) of the Local Government Act 1993.

3. COUNCIL RESOLUTION - PRELIMINARY

Following assessment of tenders or expressions of interest, submit a report to Council seeking a resolution that Council offers a lease/licence to the successful applicant, subject to completion of governance requirements.

4. DRAFT LEASE OR LICENCE

Instruct external solicitors to prepare a lease/licence, or prepare the lease/licence in-house. Send the draft document to the lessee/licensee for preliminary review and approval, but not signature.

5. GOVERNANCE REQUIREMENTS

Complete relevant requirements set out in division 2 of part 2 of chapter 6 of the Local Government Act 1993. (See Annexure C flowchart for a list of requirements.)

6. COUNCIL RESOLUTION - FINAL

To convey a 'legal' interest, leases for a term of 3 years or more must be registered (sections 42 and 53 Real Property Act 1900). This requirement is mandated for retail leases (section 16 of the Retail Leases Act 1994). Leases for less than 3 years will generally be recognised at law, whether they are registered or not.

It is the aim of Council to register all leases that are capable of being registered.

Licences do not need to be registered as they do not convey an interest in land.

Following public exhibition, submit a report to Council summarising any submissions received during the exhibition period and requesting a resolution to:

- enter the lease/licence
- authorise the General Manager to execute the lease/licence; or
- send the lease to the Minister for Local Government for approval (if applicable).

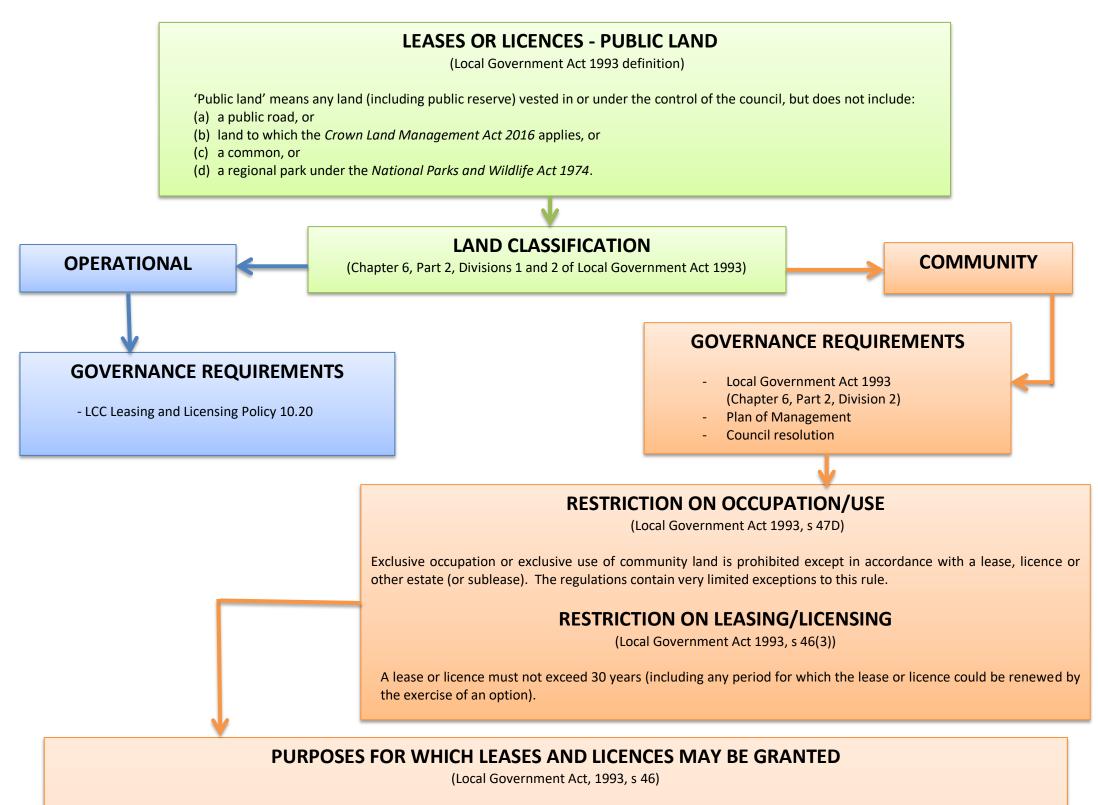
7. FINALISE LEASE/LICENCE

Once Minister's approval is received (if required), follow steps 4 to 6 of Operational Land process.

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ANNEXURE B



- public utilities and works associated with or ancillary to public utilities
- pipes, conduits or other connections under the surface of the ground for the connection of adjoining premises to a facility of council or other public utility provider
- where express authorisation is provided in the plan of management and provided the purpose is consistent with its core objectives
- filming projects (subject to section 46(5)

Term (including option terms) = 5 years or less (Local Government Act 1993, s 47A and s 47)

Requirements

- public notice
- exhibit notice
- notice to adjoining owners
- notice to other potentially affected parties within the vicinity of the premises
- Minister's consent is required if Council receives a request from the Minister

Exceptions to the above requirements (Reg 117)

- residential purpose, where community land has been developed for housing
- events listed in Reg 117(1)(c) provided they are for no more than 3 consecutive days (not including Saturday and Sunday) and the period from the first occurrence until the last occurrence is not more than 12 months.

Term (including option terms) = more than 5 years (Local Government Act 1993, s 47)

Requirements

- may be granted only by tender, unless it is to a non-profit organisation (Sections 46A(3) and 55(3)(e))
- public notice
- exhibit notice
- notice to adjoining owners
- notice to other potentially affected parties within the vicinity of the premises
- Minister's consent is required if Council receives an objection or the term exceeds 21 years

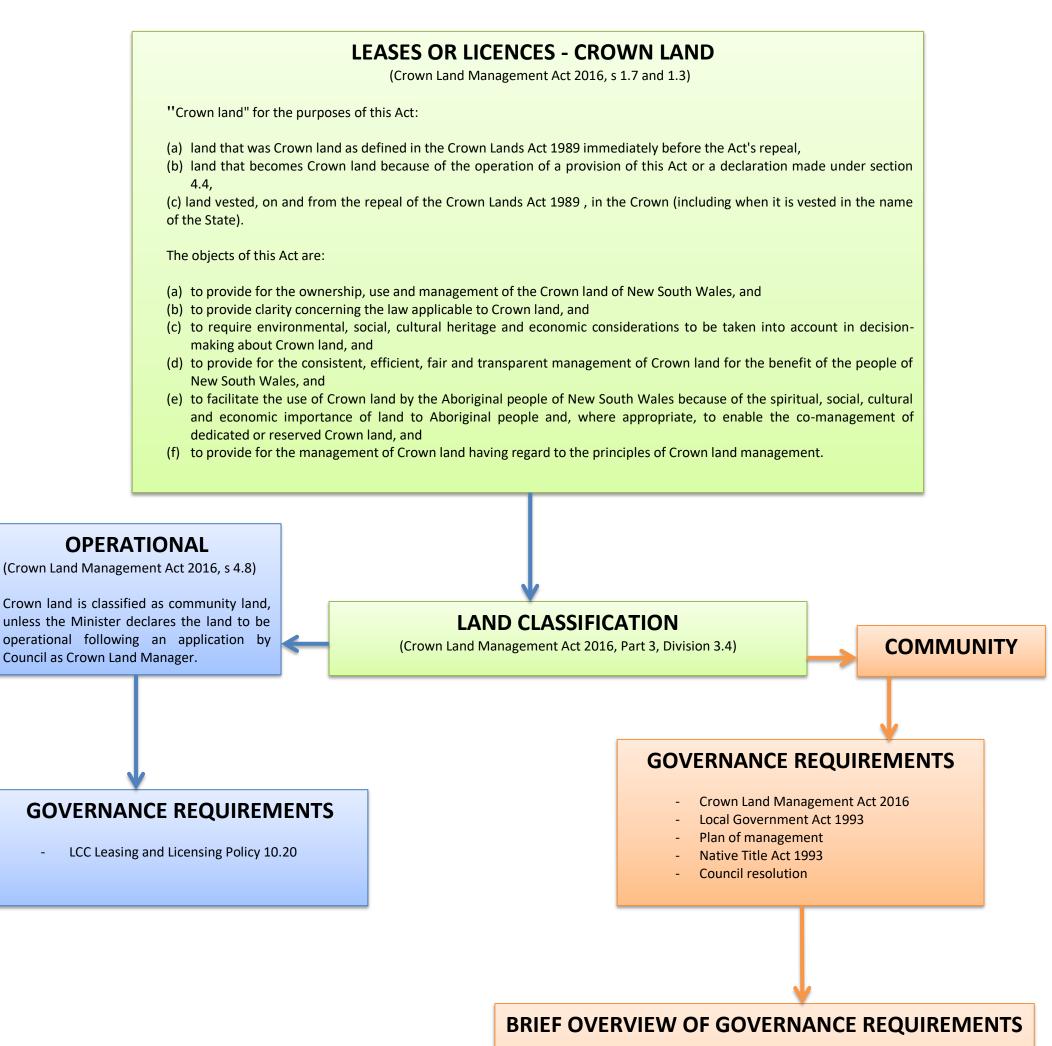
Sub-lease or sub-licence (Local Government Act, 1993, s 47C)

Community land that is the subject of a lease cannot be sublet for a purpose other than the purpose for which the land was to be used under the lease or a purpose prescribed by clause 119 of the Local Government (General) Regulation 2005.

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ANNEXURE C



A lease or licence in respect of Crown Land classified as 'Community' is subject to the same requirements as Public Land classified as 'Community' under the Local Government Act 1993 (s 3.21 Crown Land Management Act 2016). In addition:

- 1. If a proposed use is different to the categorisation in the Plan of Management, the approval of the Minister administering the *Crown Land Management Act 2016* is required to change or add a new category to the Plan of Management (section 3.23); and
- 2. Crown Land is subject to native title considerations and Native Title Manager advice is required in relation to a licence or lease (section 8.7).

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