



CENTRAL NSW
JOINT ORGANISATION

**Central NSW
Joint Organisation**

**Budget and Statement of Revenue Policy
2025-2026**

Draft for Public Comment

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Budget and Statement of Revenue Policy

2025-2026

The Central NSW Joint Organisation's revenue and accounting policies are kept in accordance with the Australian Accounting Standards Board. CNSWJO abides by the:

- *Local Government Act (1993)*
- *Local Government (General Regulation 2005)*
- *Local Government Code of Accounting Practice & Financial Reporting*

1. Financial Contributions by Member Councils

Financial contributions by member councils fall into two categories. Firstly, membership fees are levied from all member councils in order to perform the principal functions of delivering on strategic regional priorities, regional leadership and intergovernmental cooperation. The second category is for contributions from participating councils for a program of other functions enhancing strategic capacity and direct service delivery. Strategic work by the Joint Organisation will determine the nature of this program. [Strategic Planning - Central Joint Organisation \(nsw.gov.au\)](https://www.nsw.gov.au/strategic-planning)

As outlined in its Charter, the Central NSW Joint Organisation (CNSWJO) member councils must contribute financially based on the following methodology:

- a. The annual financial contribution required to be made by each member council is to consist of:
 - i. base fee of the same amount for each Member Council; and
 - ii. a capitation fee [based on the population number drawn from ABS census figures].
- b. The annual financial contribution required to be made by each associate member is to be based on a methodology adopted by the Board.
- c. The amount of the base fee, capitation fee and financial contribution by associate members for a financial year is to be determined prior to the start of that year by Resolution of the Board.

For 2025-2026, contributions from member councils of the Joint Organisation of \$1,000,345 has been determined with the following breakdown:

- Membership & Administration: \$384,044
- Membership of various programs: \$616,301
(Operational, CNSWJO Water Utilities Alliance, Tourism and Western Region Academy of Sport)

2. Fees & Charges

Under the Local Government Act 1993, the CNSWJO may charge and recover an approved fee for its services.

CNSWJO must consider the following when establishing approved fees:

- The cost of provision of the service.
- Recommended prices suggested by outside bodies.
- The importance of the service.
- Legislation that regulates certain fees.
- Goods & Services Tax legislation.

3. Reserves

Restricted reserves, both internal and external, for the 2025/2026 year have been reviewed by three General Managers and the following heads of consideration have been observed:

- Ensuring a cash amount of 75% of Employee Leave Entitlements is internally reserved.
- A plant and equipment reserve considers the turnover of vehicles and office equipment including mobile phones on a 4 year cycle.
- Ensuring cash flow can be maintained through grant payment tardiness in a working capital reserve.
- Grant payments are reserved for their purpose.
- Any surplus from fees or projects for different programs are retained for their purpose.
- All other reserves determined by the Board are reviewed annually by the Board.

4. 2025-2026 Budget

	Budget 2025/2026
Income	
CNSWJO Membership Fees	384,044
CWUA Best Practice Program	346,013
CNSWJO Regional Tourism Group	127,249
CNSWJO Operational Membership	130,824
WRAS	12,215
	\$1,000,345
Grant funding - JONZA	\$167,648
Grant funding - Disaster Ready Fund 2	\$111,470
Grant funding - Water Loss Management Phase 2	\$50,000
	\$329,118
CWUA -Smart Approved Watermark	20,360
	\$20,360
HR - Regional Training Service Income	100,000
	\$100,000
Management Fees from Contracts	300,000
Management Fee from LGP	100,000
Procurement consulting to members	20,000
	\$420,000
Copyright Licence	20,000
Cyber Security (from members)	161,789
Vehicle Lease Back	16,000
Interest	20,000
	\$217,789
Total Income	\$2,087,611

Expenditure

Executive Officer Costs inc vehicle	170,000
Director Regional Programs inc vehicle	88,000
Finance Manager	95,000
Project Officer - Procurement	130,000
Project Officer - Energy and Procurement (assume 3 days per week)	20,000
Project Officer - Operations	75,000
Project Officer - Water	0
Energy/Net Zero Programming	12,500
Cybersecurity Project	161,789
Project and Executive Support Officer	46,000
Productive Water and Advocacy Manager - JO costs	90,000
CWUA - Best Practice Program (inc staff)	346,013
CWUA - Smart Approved Watermark	20,360
Grant - Water Loss Management Round 2	50,000
Grant - JONZA (inc staff)	167,648
Grant - Disaster Ready Fund (inc staff)	111,470
Regional Resilience Program Manager - JO costs	120,000
CNSWJO Regional Tourism Group Marketing	127,249
Remuneration of the Chair	10,300
WRAS	12,215
HR - Training Service Costs	95,000
Regional Medical Student Scholarship	15,450
Advocacy	15,450
Accounting/Audit/Financial Services Support	29,870
Bank Fees and Sundry Costs	2,575
Computer Software/Licences	2,060
Mobile phones	5,500
Procurement Software	4,120
Copyright Licence	20,000
Depreciation (excl vehicles)	5,000
Internet Cloud	19,000
Legal	10,000
Operational Teams Costs	5,000
Printing/Stationery/Postage	1,030
Zoom Conferences	1,545
Website Hosting and Costs	1,545
Total Expenditure	\$2,086,688
Net Profit/Loss	\$923