

Executive Summary

The Quarterly Performance Report provides a budget review statement with a revised estimate of income and expenditure for the year. This is a requirement of the Local Government Act 1993 and Local Government (General) Regulation 2005. This Quarterly Performance Report for the period of 1 October 2018 to 31 December 2018 achieves these requirements.

From the General Manager, Graeme Faulkner

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

31 December 2018

It is my opinion that the Quarterly Budget review Statement for Lithgow City Council for the quarter ended 31/12/18 indicates that Council's projected position at 30 June 2019 will be unsatisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

My opinion above, that Council's projected financial position at 30 June 2019 will be unsatisfactory has been based on the following factors:

- 1. Necessary operational carryovers of \$302K have added to Council's original expenditure budget.
- 2. An increase in operating employment costs following review of the Capital Works Program. In the original budget, a significant portion of fixed employee costs were allocated to the Capital Program. Following a review, some major capital projects have been partially or fully rescheduled to the 2019/20 year. Related fixed employee costs have been redirected to operating and maintenance projects.

Remedial action to deal with the unsatisfactory position includes:

- a. Identification of net \$240K of budget savings / additional revenue in Quarter One 2018/19.
- Review of the materials and contracts budget in Quarter Three 2018/19 to identify cost savings, particularly in Water and Wastewater.
- c. Review of the general fund rates and annual charges budget in Quarter Three 2018/19 to match projected revenue.
- d. The continuation of an organisation-wide operating efficiencies and cost savings program for the remainder of the 2018/19 year.

Ross Gurney
Responsible Accounting Officer

Table of Contents

Executive Summary	
Report by Responsible Accounting Officer	1
Table of Contents	2
Summary of Financial Position	3
Consolidated - Income and Expense Budget Review Statement	4
Income and Expense Budget Variation Notes	6
General Fund - Income and Expenditure Review Statement	7
Water Fund - Income and Expenditure Review Statement	8
Sewer Fund - Income and Expenditure Review Statement	9
Capital Budget Review Statement	10
Capital Budget Review Statement -Budget Variation Notes	12
Cash and Investment Budget Review Statement	13
Cash and Investment Review Statement	14
Key Performance Indicators	15
Part A: Contracts Review Statement	18
Part B: Consultancy and Legal Expenses Review Statement	19

Summary of Financial Position

This report provides the Quarterly Performance Report on the 2018-2019 Operational Plan for the period of 1 O c t o b e r to 31 D e c e m b e r 2018 with a recommendation that variations to income and expenditure estimates are voted.

2018/19 Quarterly Budget Comparison								
Budget	Income \$'000	Expenditure \$'000	Result \$'000					
Original	50,384	43,337	7,048					
September Quarter	49,967	43,678	6,019					
December Quarter	49,161	44,684	4,477					

2018/19 Quarterly Budget Comparison Fund – Proposed December Review								
Budget	Income \$'000	Expenditure \$'000	Result \$'000					
General	32,874	30,223	2,651					
Water	7,778	7,394	384					
Wastewater	8,506	7,068	1,438					

Please note the above tables will not balance due to rounding within income and expense types.

Consolidated - Income and Expense Budget Review Statement

	2018/19 December Quarterly Budget Review Statement										
Projected Income and Expenditure Statement	Original Budget	Carry Forwards	Other than by QBRS	Sept Review	Dec Review	Mar Review	Revised Budget	Variations for this Dec Quarter	Notes	Projected Year End Result	Actual YTD Figures
Rates and Annual Charges	25,913	-					25,913	127	1	26,040	26,211
User Fees and Charges	7,477	-					7,477	(31)	2	7,446	2,408
Interest and Investment Revenue	898	-					898	-		898	475
Other Revenue	1,290	-					1,290	163	3	1,453	603
Operating Grants and Contributions	7,122	-		279			7,401	679	4	8,080	3,434
Capital Grants and Contributions	7,349	-		(966)			6,383	(1,474)	5	4,909	1,203
Gain Sale of Assets	335	-		-			335	-		335	-
Total Revenue	50,384	-		(687)			49,697	(536)		49,161	34,334
Employee Costs	14,657	-					14,657	958	6	15,615	8,143
Borrowing Costs	1,076	-					1,076	(433)	7	643	354
Material and Contracts	10,266	303		214			10,783	427	8	11,210	3,967
Depreciation Expense	11,834	-		-			11,834	-		11,834	6,127
Other Expenses	5,503	-		(175)			5,328	54	9	5,382	2,347
Loss on Sale of Assets	-	-		-			-	-			
Total Expenses	43,337	303		39			43,678	1,006		44,684	20,931
Operating Result Surplus/(Deficit)	7,048	(303)		(726)			6,019	(1,542)		4,477	13,353

2018/19 December Quarterly Budget Review Statement											
Projected Income and Expenditure Statement	Original Budget	Carry Forwards	Other than by QBRS	Sept Review	Dec Review	Mar Review	Revised Budget	Variations for this Dec Quarter	Notes	Projected Year End Result	Actual YTD Figures
Operating Result before Capital Grants	(301)	(303)		240			(364)	(68)		(432)	12,150

Income and Expense Budget Variation Notes

Notes	Details
1	A conservative approach was taken in setting the original rates and annual charges budget. The general fund rates and annual charges budget has been revised based on receipts to 31 December 2018.
2	The original development fees budget was based on optimistic forecasts. The user fees and charges budget has been revised to reflect actual and updated forecast receipts for 2018/19.
3	Increase in other revenues for Workers Compensation claim income received, offset by increased employee cost expenditure (Note 6).
4	Operating grants have increased due to the awarding of Stronger Country Communities grants for various local projects which Council will project manage. Council was also successful in gaining grant funding for LithGLOW.
5	The Capital Works Program has been thoroughly reviewed at Quarter Two with some major projects partially or fully rescheduled to the 2019/20 year. The capital grants budget has been reduced to reflect the revised Capital Program.
6	In the original budget, a significant portion of fixed employee costs were allocated to the Capital Works Program. Following review of the Capital Program, some major projects have been partially or fully rescheduled to the 2019/20 year. Related fixed employee costs have been redirected to operating and maintenance projects. Part of the increase in the employee costs budget relates to workers compensation payments to staff which were not included in the original budget. These additional costs are offset by income (Note 3).
7	Borrowing costs (loans interest expense) has been reduced due to large loan drawdowns for Cullen Bullen sewer upgrade, West Bowenfels sewer upgrade and Water Reservoirs upgrades not occurring.
8	The materials and contracts budget has increased due to new expenditure related to the Stronger Country Communities projects. The additional expenditure is offset by grant income (Note 4).
9	Increased budget required due to Section 94 write offs (per Council Minute 18-350) and additional budget for LithGLOW funded from a grant.

Please note where there is a variation in the review table but no corresponding note, the variation is due to rounding within the asset class.

General Fund - Income and Expenditure Review Statement

	2018	3/19 Decem	ber Quarte	rly Budge	t Review Sta	ntement	
		Income a	nd Expend	iture Revi	ew Statemer	nt	
Projected Income and Expenditure Statement	Original Budget	Carry Forwards	Proposed Sept Review	Dec Review	March Review	Proposed Dec Revised Budget	Actual YTD Figures
Rates and Annual Charges	16,679			127		16,806	17,363
User Fees and Charges	1,560			(30)		1,530	793
Interest and Investment Revenue	838					838	459
Other Revenue	1,290			163		1,453	595
Operating Grants and Contributions	6,931		279	680		7,890	3,118
Capital Grants and Contributions	4,465		(966)	523		4,022	1,155
Gain Sale of Assets	335					335	-
Total Revenue	32,098		(687)	1,463		32,874	23,483
Employee Costs	11,286			958		12,244	6,408
Borrowing Costs	194					194	131
Material and Contracts	4,112	253	149	477		4,991	2,054
Depreciation Expense	8,364					8,364	4,351
Other Expenses	4,551		(175)	54		4,430	2,046
Loss on Sale of Assets	-					-	
Total Expenses	28,507	253	(26)	1,489		30,223	14,990
Operating Result (Surplus)/Deficit	3,591	(253)	(661)	(26)		2,651	8,493
Operating Result before Capital Grants	(874)	(253)	305	(549)		(1,371)	7,338

Water Fund - Income and Expenditure Review Statement

2018/19 December Quarterly Budget Review Statement										
	Income and Expenditure Review Statement									
Projected Income and Expenditure Statement	Original Budget	Carry Forwards	Proposed Sept Review	Dec Review	March Review	Proposed Dec Revised Budget	Actual YTD Figures			
Rates and Annual Charges	1,741					1,741	1,765			
User Fees and Charges	5,759					5,759	1,582			
Interest and Investment Revenue	60					60	15			
Other Revenue	-					-	6			
Operating Grants and Contributions	98					98	162			
Capital Grants and Contributions	120					120	21			
Gain Sale of Assets	-					-	-			
Total Revenue	7,778					7,778	3,551			
Employee Costs	1,670					1,670	899			
Borrowing Costs	121			(74)		47	20			
Material and Contracts	3,745	50	66	(50)		3,811	1,227			
Depreciation Expense	1,598					1,598	810			
Other Expenses	267			1		268	97			
Loss on Sale of Assets	-					-				
Total Expenses	7,401	50	66	(123)		7,394	3,053			
Operating Result Surplus/(Deficit)	377	(50)	(66)	123		384	498			
Operating Result before Capital Grants	257	(50)	(66)	123		264	477			

Sewer Fund - Income and Expenditure Review Statement

2018/19 December Quarterly Budget Review Statement								
		Income an	d Expendit	ure Review	Statement			
Projected Income and Expenditure Statement	Original Budget	Carry Forwards	Proposed Sept Review	Dec Review	March Review	Proposed Dec Revised Budget	Actual YTD Figures	
Rates and Annual Charges	7,492					7,492	7,084	
User Fees and Charges	157					157	33	
Interest and Investment Revenue	-					-	-	
Other Revenue	-					-	2	
Operating Grants and Contributions	93					93	154	
Capital Grants and Contributions	2,764			(2,000)		764	27	
Gain Sale of Assets	-					-	-	
Total Revenue	10,506			(2,000)		8,506	7,300	
Employee Costs	1,700					1,700	836	
Borrowing Costs	761			(359)		402	246	
Material and Contracts	2,409					2,409	685	
Depreciation Expense	1,872					1,872	966	
Other Expenses	685					685	204	
Loss on Sale of Assets	-					-		
Total Expenses	7,427			(359)		7,068	2,937	
Operating Result (Surplus)/Deficit	3,079			(1,641)		1,438	4,609	
Operating Result before Capital Grants	315			359		674	4,336	

Capital Budget Review Statement

2018/19 December Quarterly Budget Review Statement **Capital Funding Review Statement Approved Changes** Original Carry Sept Dec **Mar Review** Revised **Variations** Projected Year End Budget **Forwards** Review Review **Budget** for this Dec Result Quarter Rates & other untied funding 15,812 15,812 15,812 Capital Grants & Contributions (966)(1,474)7,349 6,383 4,909 Internal Restrictions 264 (1,971)721 838 1,590 2,692 371 **External Restrictions** (3,139)8,060 646 9,077 5,938 Other Capital Funding Sources e.g. 9,536 9,536 (6,134)3,402 Loans 335 335 335 Income from sale of assets **Total Capital Funding** 9,560 34,241 (56) 43,835 (12,718) 31,117

2018/19 December Quarterly Budget Review Statement Capital Expenditure Review Statement

				Approved	Changes					
	Original Budget	Carry Forwards	Sept Review	Dec Review	Mar Review	Revised Budget	Variations for this Dec Quarter	Projected Year End Result	Notes	Actual YTD Figures
Plant & Equipment	1,200	-	-			1,200	-	1,200		223
Land & Buildings	2,271	219	(243)			2,247	(992)	1,255	1	115
Water Network	2,568	2,965	55			5,588	(7)	5,581	2	2,028
Sewer Network	13,578	4,266	-			17,844	(9,787)	8,057	3	1,378
Office Equipment	442	78	100			620	(6)	614		210
Furniture & Fittings	9	-	-			9	-	9		8
Other Structures	3,150	808	749			4,707	(1,239)	3,468	4	1,599
Swimming Pools	48	112	31			191	3	194	5	64
Stormwater Drainage	452	-	(21)			431	94	525	6	92
Tip Assets	1,780	166	(750)			1,196	(1,000)	196	7	50
Roads, Bridges & Footpaths	6,794	1,036	22			7,852	214	8,066	8	1,152
Loan Repayments (principal)	1,949	-	-			1,949	-	1,949		272
Total Capital Expenditure	34,241	9,650	(57)			43,834	(12,720)	31,114		7,191

Capital Budget Review Statement -Budget Variation Notes

Notes	Details
1	Reduced budget as a result of less work scheduled for the administration building improvements and the Union Theatre dressing room upgrade this financial year.
2	Balance of water land acquisitions fund which will not be used this financial year rolled back into water reserve.
3	 The Portland STP project has been completed and some remaining budget funds are no longer required. \$2 million of the capital construction budget for the Cullen Bullen sewer project will be included in the 2019/20 year capital program. \$4 million of the capital expenditure budget has been moved from the current year for future work on the West Bowenfels sewer delivery area.
4	 Budgeted capital works for Lake Lyell septic upgrade and Portland skate park renewal are now planned for 2019/20,
5	Transferred from reserve funds for new Centerman system at the pool.
6	 Funding transferred from roads to cover additional costs of Main Street and Hartley Valley Rd drainage works, as well as a change in project scope for works at Lithgow Cemetery which resulted in a classification change.
7	Lithgow Resource Recovery project rescheduled to 2019/20.
8	 Roads funding increase due to RMS grant for Barton Avenue resealing, as well as a change in classification of Blackspot works.

Please note where there is a variation in the review table but no corresponding note, the variation is due to rounding within the asset class.

Cash and Investment Budget Review Statement

2018/19 December Quarterly Budget Review Statement									
Income and Expenditure Review Statement									
Externally Restricted	30 June 2018 Position	30 June 2019 Forecast	YTD Actuals to 31 December 2018						
Developer Contributions	2,007	1,780	1,758						
Special Purpose Grants	3,666	4,005	1,233						
RMS Grants	-	-	-						
Water Supplies	3,756	4,211	3,412						
Sewerage Services	4,839	4,840	6,244						
Domestic Waste	2,872	3,959	4,398						
Unexpended Loans	3,912	1,403	2,615						
Total External Restriction	21,052	20,200	19,660						
Internally Restricted									
Land & Buildings	7,731	7,627	7294						
Plant & Equipment	680	680	457						
Bonds, Deposits & Retentions	808	809	624						
Works in Progress	1,546	1,085	1141						
Carry Over Works	1,372	894	1,275						
ELE	747	747	646						
Election	35	70	35						
Total External Restriction	12,919	11,962	11,472						
Unrestricted	-	-	-						
Total Cash & Investments	33,971	32,160	31,132						

Cash and Investment Review Statement

Investments

Investments have been made in accordance with Council's Investment Policy.

Cash

The cash at Bank figure included in the Cash & Investment Statement totals \$640,484.49.

The Cash at Bank amount has been reconciled to Council's physical Bank Statements.

The date of completion of this bank reconciliation was 10/01/19.

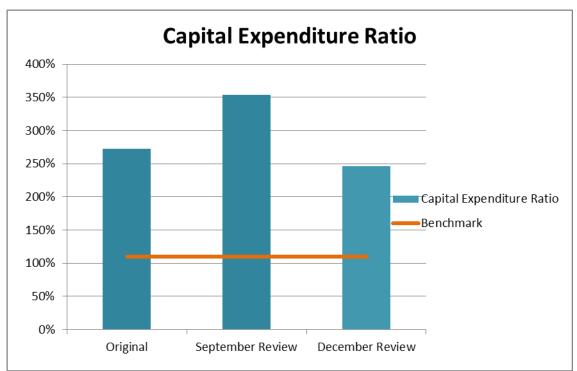
Reconciliation Status

The YTS Cash and Investment figures reconciles to the actual balances held as follows:

	\$'000's
Cash at Bank	640
Investments on Hand	29,765
Less: Unpresented Cheques	(9)
Add: Undeposited Funds	-
Less: Identified Deposits	(45)
Add: Identified Outflows	780
Less: Unidentified Deposits	-
Ad: Unidentified Outflows	-
Reconciled Cash at Bank & Investments	31,131*
Balance as per Review Statement	31,132
Difference	-

^{*}Total does not balance to above figures due to rounding in each line item.

Key Performance Indicators



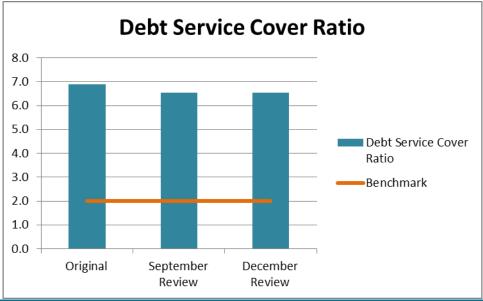
Purpose of Capital Expenditure Ratio

Commentary on 2018/19 Result

December 2018/19 Ratio 246%

To assess the extent to which Council is expanding its asset base through capital expenditure

A capital expenditure ratio of 2.46 time suggests that Council has a solid capital works program.



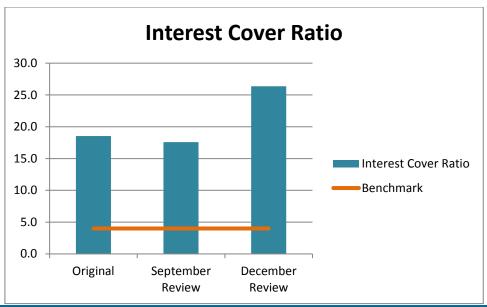
Purpose of Debt Service Cover Ratio

Commentary on 2018/19 Result

December 2018/19 Ratio 6.5x

This ratio measures the availability of operating cash to service debt including principal, interest and lease payments

A debt service ratio of 6.5 times means Council has capacity to borrow more funds if required.



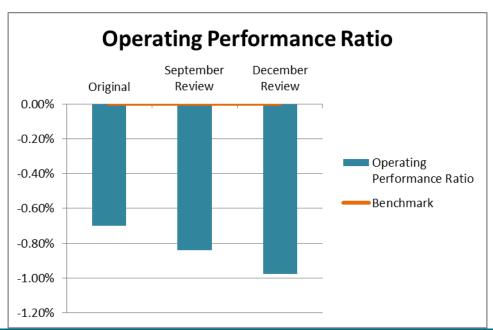
Purpose of Interest Cover Ratio

Commentary on 2018/19 Result

December 2018/19 Ratio 26.4x

This ratio measures the availability of operating cash to service interest payments.

An Interest Cover ratio of 26.4 times means Council has more than adequate cash to cover interest repayments on its debt. This suggests Council has the capacity to borrow more funds if required.



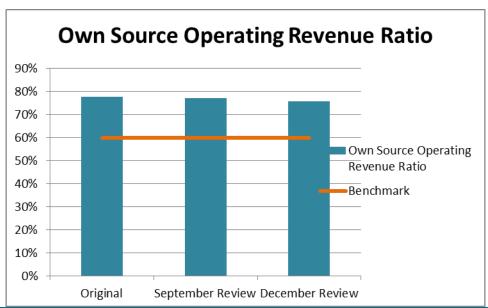
Purpose of Operating Performance Ratio

Commentary on 2018/19 Result

December 2018/19 Ratio -1%

This ratio measures Councils achievement if containing operating expenses within operating revenue.

Council's current consolidated budget is below the benchmark.



Purpose of Own Source Revenue Ratio

Commentary on 2018/19 Result

December 2018/19 Ratio 76%

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as grants and contributions.

This ratio shows that Council meets the benchmark and is not overly reliant on external grant funding.

Part A: Contracts Review Statement

2018/19 December Quarterly Budget Review Statement

Contracts Review Statement

For the period 01 October 2018 to 31 December 2018

Contractor	Contract Detail and Purpose	Contract Value (GST Inc.)	Date	Minute No.	Length of Contract	Budgeted (Y/N)			
Note: Contracts listed are those entered into during the quarter, under review and have not been fully performed or completed of \$50,000 or greater. Contracts for employment are not required to be included.									
Xylem Water Solutions	New pumps and further work on SPS	\$51,897.43	17-12-2018	n/a	6 months	Υ			
Schneider Electric Pty Ltd	2 Year Operational Support Services – Supply of PLC & HMI Hardware & Software	\$66,490.60	19-11-2018	n/a	2 Years	Υ			
All Pavement Solutions Pty Ltd	Supply of Bitumen Sealing Services in line with Council resolution 18-274	\$111,858.31	19-10-2018	18-274		Υ			
Endeavour Energy	Supply and installation of GE Evolve 25W LED. TC5 Residual value charge Merc Vapour.	\$172,777	18-12-2018	18-151	3 months	Υ			
GHD Pty Ltd	Concept design for Cullen Bullen Sewer	\$225,721.1	05-11-2018	18-319	9 months	Υ			
Downer EDI Works	Completion of Council's capital asphalt renewals for 2018/19 in accordance Downer's tender through Vendor panel and Council resolution.	\$940,437.88	10-12-2018	18-321		Y			

Part B: Consultancy and Legal Expenses Review Statement

2017/18 December Quarterly Budget Review Statement

Contracts Review Statement

Actual expenditure 1 July 2018 to 31 December 2018

Expense	Year to Date	Budget Allocation (Y/N)
Consultancies	248,648	Υ
Legal Fees	73,013	Υ

Note: A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.